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Plan backward .... Implement forward

QA



# Why & when do we need a logic model?





# We Need a Logic Model For...



# We Need a Logic Model To ...

- Create common understanding
  - Have a common vision
    - Build clarity around strategies
      - Have shared understanding of the objectives
        - Communicate goals effectively
          - Tell your story



# We Need a Logic Model for....

- •Planning
  - Implementation
    - Evaluation
      - Making revisions
        - Planning Advocacy Work



# Purpose and practical application

Planning
Implementation
Implementation
Evaluation
Evaluation
Making revisions
Making revisions
Making revisions
Tell Your Story

Have a Common Vision Build Clarity around strategies Share understanding of objectives Communicate 80als effectively





# What is a Logic Model





### A Logic model is AKA ...

- Theory of Change
  - Theory of action
    - Model of change
      - Program Matrix
        - Program theory
          - Conceptual map



# A Logic Model is...



## A Logic Model is...

A graphic presentation used in planning, implementation, and evaluation of a program.



# a Logic Model is...

A systematic representation of the relationships among resources,

A visual snapshot of how a program is supposed to work.

activities, and results.





The roadmap

to achieve

the desired

change...





# Strategy

WHERE DOES THE LOGIC MODEL FIT IN THE PROCESS?



# We use a logic model to





# Program Planning: Clarifying program Theory

- 1. Problem or Issue Statement
- 2. Community Needs/Assets
- 3. Assumptions
- 4. Strategies
- 5. Influential factors
- 6. Desired Results (Output, outcomes, Impact)







Certain resources are needed to operate your program

If you have access to them, then you can use them to accomplish your planned activities

If you
accomplish
your planned
activities, then
you will
hopefully deliver
the amount of
product and/or
service that
you intended

If you
accomplish
your planned
activities to the
extent you
intended, **then**your participants
will benefit in
certain ways

If these
benefits to
participants are
achieved, then
certain changes
in organizations,
communities,
or systems
might be
expected to
occur

Resources/ Inputs



Activities



Outputs



Outcomes



**Impact** 

**1** 

(2)

(3)

4

(5)

# Structure







#### KEY COMPONENTS: DEFINITIONS & SEQUENCE



- Resources dedicated to or consumed by the project
- Usually a NOUN staff, facilities, money, time...
- What the project does with inputs to fulfill its mission
- Usually a GERUND
   a verb in its"-ing"
   form, such as
   assessing, enabling,
   reviewing...
- The volume of work accomplished by the project
- Usually a QUANTITY the number of projects, the number of case studies...
- Benefits or changes for participants during or after project activities
- Usually a CHANGE better projects, increased skills...

- The long term consequences of the intervention
- A fundamental CHANGE intended or unintended in a system or society

#### **Your Planned Work**

#### **Your Intended Results**

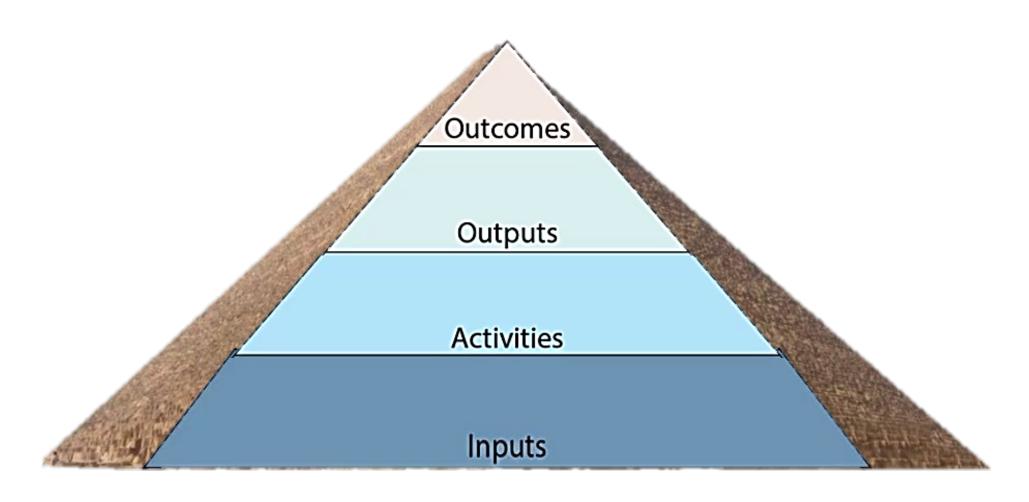


# There Is No Best Logic Model

- ✓ There are several forms and shapes of logic models
  - ✓ You can choose the model that fits your program best and provides the information you need in the format that is most helpful
    - ✓ Like anything else, it takes practice to use logic models as effective program tools.



# Basic structure of a logic model





### LOGIC MODEL TEMPLATE # 1

| Needs Assessment Data | OVER ARCHING GOAL Title: |         | Impact Statement |
|-----------------------|--------------------------|---------|------------------|
| Inputs                | Activities               | Outputs | Outcomes         |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |
|                       |                          |         |                  |



#### **LOGIC MODEL TEMPLATE # 2**

#### Short-Term Mid-Term Long-Term Inputs Activities Outputs Outcomes Outcomes Outcomes, What will occur as a What results should What resources What results should How many and what What are the main direct result of the follow from the initial will be used to follow from the sort of observable/ things the program activities & outputs? outcomes? (typically support the initial outcomes tangible results will will do/provide? (typically, changes in changes in behavior, program? (typically, changes in be achieved? knowledge, skills, policies, practice) broader conditions) attitudes)

#### Examples:

- Funding
- Staff
- Equipment
- Advisory panel
- Partners
- In-kind contributions
- Space
- Technology

- Establish regional partnerships
- Network development
- Conduct workshops
- Provide research/ field experiences
- Hold conference
- Training
- marketing

- People engaged (volunteers, partners, Volunteers sworn in stakeholders)
- Training sessions offered
- Persons trained
- Best Practices
- Certification standards established

- Community inquiries
- Trainers improve their skills
- Volunteer supervisors more engaged with volunteer advocates

- Improved retention
- More effective advocacy approach
- Increased number of children/youth served
- Reduction in school dropout rate among vouth

- Increased regional economic vitality
- Increased diversity in the technical workforce
- A more highly skilled and adaptable workforce

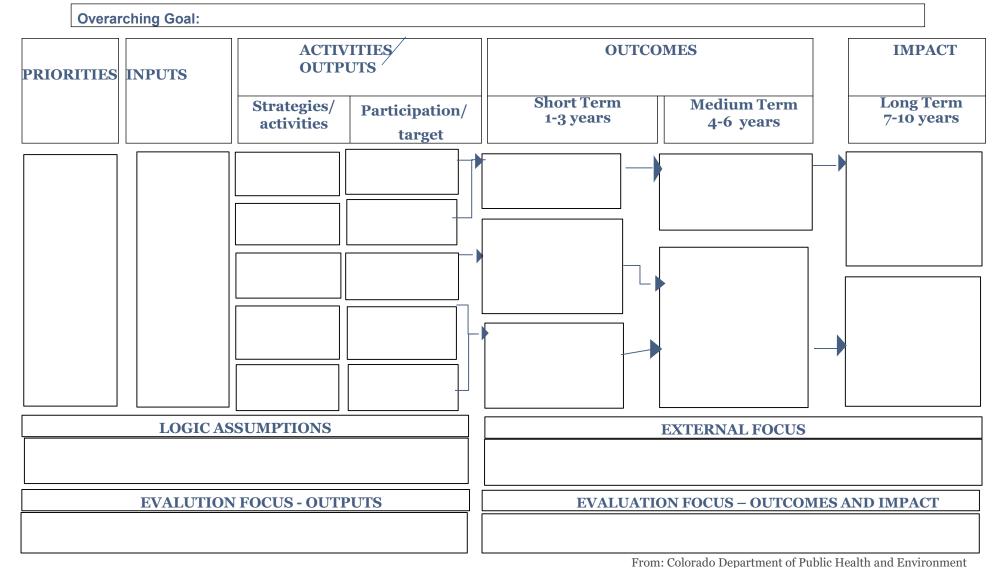
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### **LOGIC MODEL TEMPLATE # 3**

#### Title Logic Model

(Enter Date Here)





# Build a Logic Model

Plan Backward...
Implement
Forward





# Program Planning

| Com   | por  | ent |
|-------|------|-----|
| COIII | ipoi |     |

# **Description**

Impact

Describe what you expect to happen in 7-10 years as a result of your program

Outcomes

Identify Short-term and long-term outcome each activity is expected to achieve

outputs

Describe each activity you plan to undertake in your

Activities

Describe each activity you plan to undertake in your program

Describe the resources available to support the

Inputs/
Resources

Describe the resources available to support the implementation of the program



# **Impact**

Long-term outcomes - intended or unintended changes in conditions as a result of the change in actions:

Change in quality of life



# Outcomes describe the effect of the services/interventions on target population

Intended results: Benefits or changes that participants experience during or after project activities: behavior, knowledge, skills, status, level of functioning

- ➤ Short-term outcomes immediate effects attributable to a program 1-3 years
- ➤ Midterm outcomes Changes in behavior and practice as a result of increased knowledge and awareness -3-5 years



# Outputs are indicators of how hard you're working to achieve the outcomes.

*Outputs*: The volume of work accomplished by the project, including types, levels and targets of services delivered by the program

- Number of training sessions held
  - > Number of participant
    - Processes for program support
      - > Standards
        - Best practices
          - Guidelines

# Products of program activities



# Activities are the interventions and events that take place to produce expected outcome

Activities need 100% alignment with Outcomes

### **Activities**

- > Network development
  - Advocacy
    - > Training
      - > Technical assistance
        - Marketing
          - Branding



# **Inputs** are the resources necessary to achieve the expected outcomes.

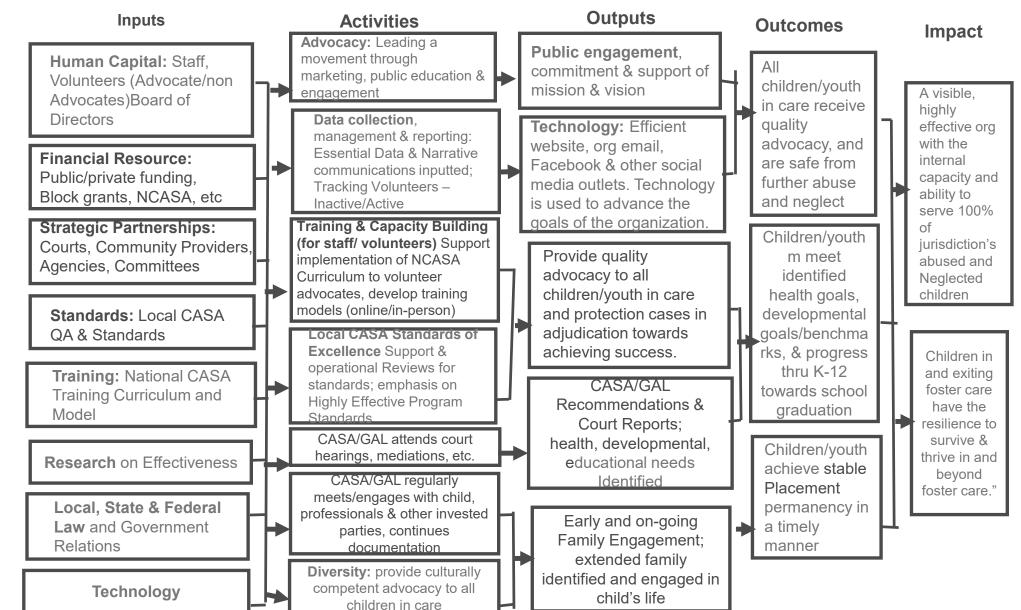
what it takes to implement & sustain a program

# Inputs/ Resources

- > Funding
  - > Staff
    - > Equipment
      - > Expertise
        - > Tools
          - Partnerships



# Sample Local Program Logic Model





#### Resources...

W.K. Kellogg Foundation Logic Model Development Guide <a href="http://www.wkkf.org/resource-directory/resource/2006/02/wk-kellogg-foundation-logic-model-development-guide">http://www.wkkf.org/resource-directory/resource/2006/02/wk-kellogg-foundation-logic-model-development-guide</a>

Innovation Network Logic Model Workbook

<a href="http://www.innonet.org/client\_docs/File/logicmodelworkbook.pdf">http://www.innonet.org/client\_docs/File/logicmodelworkbook.pdf</a>

University of Wisconsin Extension: Program Development and Evaluation <a href="http://www.uwex.edu/ces/pdande/evaluation/evallogicmodel.html">http://www.uwex.edu/ces/pdande/evaluation/evallogicmodel.html</a>

CDC Program Evaluation Resources: <a href="http://www.cdc.gov/evaL/resources/index.htm">http://www.cdc.gov/evaL/resources/index.htm</a>

Measuring Program Outcomes: A Practical Approach (United Way)

Developing and Working with Program Logic Models (Bureau of Justice Assistance)



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## Upcoming Webinars

- Training of Facilitators in Seattle, Nov. 18-19 Register
- November Grant Opportunities: Background Check & Professional Development Grant Opportunities, Nov. 18,

10:00-11:30 a.m. PT/1:00-2:30 p.m. ET – Register

Branding Fundamentals:
 Executing a Change a Child's Story Campaign, Nov. 22,

10:00-11:30 a.m. PT/1:00-2:30 p.m. ET – Register

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